

Mill Trademark License Agreement

This Trademark License Agreement ("Agreement") is made by and between INVISTA and the Licensee (as each is hereinafter defined, each a "Party" and together the "Parties").

WHEREAS, as between Licensee and INVISTA, INVISTA owns all right, title and interest in and to the trademarks identified in the Schedule of Licensed Marks ("the Licensed Marks");

WHEREAS Licensee desires the limited right to use the Licensed Marks and INVISTA desires to allow Licensee to use the Licensed Marks in connection with the promotion of Licensee's products identified in the Schedule of Licensed Marks ("the Licensed Products"), on the terms and conditions set forth below; and

NOW, THEREFORE, for and in consideration of the Terms and Conditions contained in this Agreement, including the Optional Provisions identified in the Terms and Conditions, attached hereto as Exhibit A the Parties agree as follows:

As used in the Agreement, the following terms are defined as follows:

Licensee	Kusumgar Limited organized and existing under the laws of India with an address of 101 Manjushree, V.M. Road JVPD, Vile Parle (W), Mumbai, 400056, India..		
INVISTA	INV Performance Materials, LLC, organized and existing under the laws of Delaware, with an address of 4123 East 37th Street North, Wichita, Kansas 67220 AND INVISTA Textiles (U.K.) Limited, a private limited company registered in England and Wales with registered offices at 20 Wood Street, London, EC2V 7AF, England.		
Term	Effective Date through Expiration Date		
Effective Date	September 1st, 2025		
Expiration Date	August 31st, 2026		
Licensing Fee	WAIVED		
Licensed Marks	Generic	Licensed Products	Territory
CORDURA®	Fabric	Fabric made with qualified CORDURA® fiber from an INVISTA authorized source	Countries Listed in Exhibit D
CORDURA TrueLock™	Fabric	Woven fabric made with CORDURA® qualifying INVISTA SDN air jet textured nylon 6,6 filament fiber	Argentina, Australia, Bangladesh, Brazil, Canada, Switzerland, Chile, Colombia, China, EU, UK, Hong Kong, Indonesia, India, Japan, S. Korea, Mexico, New Zealand, Philippines, Pakistan, Poland, Saudi Arabia, Slovakia, Thailand, Turkey, Taiwan, USA, Vietnam
CORDURA® Classic	Fabric	Woven fabric made with CORDURA® qualifying INVISTA air jet textured nylon 6,6 filament fiber	Countries Listed in Exhibit D

NOTE: For the purposes of this Schedule of Licensed Marks, Licensee's right to use each Licensed Mark includes the use of the word mark and any corresponding logo provided and approved by INVISTA.

Notwithstanding the foregoing, the following Optional Provision of the Terms and Conditions do not apply to the Agreement unless marked:


Use of Licensee's Mark by INVISTA



IN WITNESS WHEREOF, each of the Parties has caused this Agreement to be executed on their behalf by their duly authorized representatives.

INVISTA: INV Performance Materials, LLC

INVISTA Textiles (U.K.) Limited

By: 
Henry Fonde (Oct 21, 2025 12:51:08 EDT)

By: John G Stewart
John G Stewart (Oct 21, 2025 10:17:30 CDT)

Name: Henry Fonde

Name: John G Stewart

Title: Authorized Signatory

Title: Director

LICENSEE: Kusumgar Limited

By: 
Signature



Name: ANKUR KOTHARI
Print Name

Title: CEO & EXECUTIVE DIRECTOR
Authorized Signatory

EXHIBIT A Terms and Conditions

The following are the Terms and Conditions to the License Agreement to which this Exhibit A is attached (together, the "License Agreement"). Each of the capitalized terms used but not defined in these Terms and Conditions shall have the meaning given such terms in the License Agreement.

As used in the agreement:

- 1. Definitions.** As used in this Agreement, the following terms have the following meanings:
 - 1.1.** "Brand Guide(s)" means those written guidelines provided to Licensee from time to time and/or made available to Licensee identified in Exhibit B setting forth INVISTA's requirements for proper use and display of the Licensed Marks, including but not limited to location, graphics, sizes, colors, fonts, trademark notices and legends, and other aspects of proper use of the Licensed Marks. INVISTA reserves the right to modify the Brand Guides from time to time in its complete and sole discretion.
 - 1.2.** "Licensed Mark(s)" means only those trademarks of INVISTA identified in the Schedule of Licensed Mark(s) and no other marks or intellectual property of INVISTA.
 - 1.3.** "Licensed Product(s)" means only those products of Licensee identified in the Schedule of Licensed Mark(s) and no other products of Licensee.
 - 1.4.** "Marketing Material" means any article, packaging, label, design, hangtag, swing ticket, sticker, publication, product literature, or promotional or other material or work of authorship (or any modified version thereof) bearing the Licensed Marks and used to sell or promote the Licensed Products.
 - 1.5.** "Quality Standard(s)" means the relevant quality standards and other terms and conditions relating to the Licensed Products set forth in Exhibit C, which standards, terms and conditions INVISTA may modify from time to time in its complete and sole discretion.
 - 1.6.** "Territory" means those territories identified in the Schedule of Licensed Marks where subject to the terms and conditions of this agreement the Licensee shall have the right to manufacture, import, export, market and sell the Licensed Products. INVISTA reserves the right to modify the Territory from time to time in its complete and sole discretion.
- 2. License Grant.** Subject to the terms and conditions of this Agreement, INVISTA hereby grants to Licensee, and Licensee hereby accepts, a limited, nontransferable, nonexclusive, revocable, royalty-free license to use the Licensed Marks on the Licensed Products and in connection with the marketing and sale of the Licensed Products in the Territory. Licensee may not sublicense, assign or otherwise transfer the rights granted hereunder. All rights not specifically granted to Licensee hereunder are reserved to INVISTA.
- 3. Sub-Contractors/agents.** To the extent Licensee employs any subcontractor or agent in connection with this Agreement, the use of the Licensed Marks by any subcontractor or agent shall be in compliance with the terms of this Agreement and such use by a subcontractor or agent shall not absolve or excuse Licensee from any of its responsibilities to INVISTA under this Agreement. For the avoidance of doubt, distributors, dealers, and retailers distributing or selling Licensee's products are considered "agents" under this agreement. Licensee agrees to provide INVISTA at least annually with a report in a form acceptable to INVISTA identifying the subcontractors and agents with which the Licensee works as part of this Agreement along with information regarding the jurisdictions in which those subcontractors and agents do business. If at any time INVISTA provides reasonable evidence to Licensee that any subcontractor or agent that Licensee uses or intends to use has taken action inconsistent with INVISTA's ownership of the Licensed Marks, Licensee shall immediately cease using and shall not thereafter use said subcontractor or agent in connection with this Agreement.

- 4. Quality Control, Proper Use & Approvals.** Licensee will ensure that the Licensed Products comply with INVISTA's Quality Standards and will use the Licensed Marks in combination with Licensed Products and Marketing Material in compliance with INVISTA's Brand Guides. Licensee shall not use or distribute any Marketing Material unless the specific Marketing Material and the specific form, format, and medium of its use or distribution has been approved by INVISTA in writing in advance. Licensee agrees to permit INVISTA or INVISTA's representatives to inspect the facilities where the Licensed Products are manufactured, provided that INVISTA gives Licensee no less than ten (10) business days' written notice of its intention to inspect. INVISTA shall have the right under this Agreement periodically to require Licensee to submit to INVISTA, at Licensee's cost, a reasonable number of physical production samples of Licensed Products, not to exceed three (3) samples per Licensed Product per year during the Term to enable INVISTA to review and ensure that the Licensed Products comply with the Quality Standards and that Licensee is complying with its obligations under this Agreement. Licensee agrees to provide INVISTA at least annually with a report in a form acceptable to INVISTA identifying the number of impressions of the Licensed Marks used by Licensee on Licensed Products or Marketing Materials, including product hangtags and product packaging in whatever format, and the specific jurisdiction in which such Licensed Products were sold, or Marketing Materials distributed.
- 5. Acknowledgement of Rights and Trademark Protection.** Licensee acknowledges that, as between INVISTA and Licensee, INVISTA owns all right, title and interest in and to the Licensed Marks, that these rights are valid, subsisting, and enforceable, and that all use of the Licensed Marks by Licensee shall inure to the benefit of INVISTA. In no event shall Licensee's use of the Licensed Marks be deemed or construed to create or vest any right, title, or interest in Licensee to the Licensed Marks. Licensee agrees to take no action that challenges or questions the validity of the Licensed Marks or that is inconsistent with INVISTA's sole and exclusive rights in the Licensed Marks. Licensee agrees to cooperate and assist with INVISTA's efforts to register and enforce the Licensed Marks, at INVISTA's expense, and to promptly notify INVISTA of any suspected infringement, misappropriation of the Licensed Marks. Licensee agrees not to register any trademark, service mark, trade name, domain name, social media or internet designation that is identical or confusingly similar to the Licensed Marks, but in the event it does so, Licensee agrees to and hereby does promptly assign the same to INVISTA. Notwithstanding any other provision of this Agreement, the Parties agree that the terms and conditions of this Section of the Agreement apply worldwide and survive the termination or expiration of this Agreement.
- 6. Representations, Warranties, Indemnification & Limitation of Liability.**
- 6.1. Licensed Marks Indemnity.** INVISTA warrants that, as of the Effective Date, the Licensed Marks are valid in the Territory. INVISTA expressly disclaims any and all other warranties respecting the Licensed Marks that might otherwise be implied by applicable law. Licensee shall promptly notify INVISTA in writing of, and INVISTA shall have the right to control and direct the defense and settlement of, any claim or action affecting the Licensed Marks or INVISTA's rights.
- 6.2. Licensed Products Indemnity.** LICENSEE MAKES NO REPRESENTATIONS OR WARRANTIES OF ANY KIND, INCLUDING BUT NOT LIMITED TO WARRANTIES OF MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE OR USE, RESPECTING THE LICENSED PRODUCTS, AND EXPRESSLY DISCLAIMS ANY AND ALL WARRANTIES RESPECTING THE LICENSED PRODUCTS THAT MIGHT OTHERWISE BE IMPLIED BY APPLICABLE LAW. Notwithstanding the foregoing, Licensee shall indemnify, defend and hold INVISTA (and its officers, directors, employees, and agents) harmless against any direct loss, liability, damage, fine or penalty, cost or expense, including reasonable attorneys' fees, but excluding any indirect, consequential, or incidental damages, arising out of any claim, action, or proceeding brought or threatened against INVISTA on the grounds that the design, manufacture, marketing, promotion, advertising, merchandising, labeling, packaging, distribution, shipment, import, export, sale or use of any one or more of the Licensed Products is in violation of the law or has resulted in

personal injury, damage to or misappropriation of property, infringement of intellectual property rights (other than as a result of use of the Licensed Marks), or other loss or harm.

- 7. Term & Termination.** This Agreement shall remain in effect for the Term and will terminate on the Expiration Date, unless terminated earlier as provided herein. Notwithstanding anything in this Agreement to the contrary, and in addition to all other remedies available at law or in equity, either Party may terminate this Agreement (1) if the other Party breaches the Agreement and does not take reasonable steps to cure such breach within (30) days of receiving written notice of the breach from the non-breaching Party or, (2) immediately upon a breach of Section 9 of Exhibit A to this Agreement (Assignment); or (3) for any other reason upon (30) days' written notice to the other Party. This Agreement will also terminate immediately upon written notice by either Party to the other Party in the event of (1) the filing of a petition in bankruptcy or insolvency, (2) the Licensee becoming insolvent, (3) the appointment of a receiver for all or substantially all of the property relevant to the business activities under this Agreement, (4) the making of any assignment or attempted assignment for the benefit of creditors for all or substantially all of the properties relevant to the business activities under this Agreement, or (5) the institution of any proceedings for the liquidation or winding up of the Party's business or for the termination of its corporate charter, if any such proceeding is not dismissed within one hundred and twenty (120) days of institution.
- 8. Effects of Termination.** Upon termination or expiration of this Agreement, the Parties may, but are not required to, negotiate a term in which Licensee must dispose of its remaining inventory of Licensed Products on hand or in process at the date of termination or expiration in accordance with the provisions of this Agreement. If no agreement is reached within 30 days, Licensee shall immediately cease manufacture, sale, distribution and use of the Licensed Products bearing the Licensed Marks and discontinue all use of Marketing Material bearing the Licensed Marks. All materials bearing the Licensed Marks must be destroyed or returned to INVISTA upon termination or expiration; however, in the event the expiration or termination of this Agreement is without the fault of Licensee then Licensee shall have one hundred and eighty (180) days after expiration or termination to dispose of its remaining inventory of Licensed Products on hand or in process at the date of termination or expiration in accordance with the provisions of this Agreement.
- 9. Assignment.** Neither this Agreement, nor any rights or obligations under this Agreement, may be assigned, delegated, transferred, made the subject of a security interest or otherwise encumbered, by Licensee without the prior written consent of INVISTA, except as otherwise provided in this Agreement. For the purposes of this Agreement, any change in control, merger, consolidation, or acquisition of all or substantially all of the assets of Licensee shall be deemed an assignment. INVISTA may assign or delegate this Agreement, or its rights or obligations hereunder, in whole or in part, to any person or entity. Any purported assignment or other action in violation of this Section shall be void. The provisions of this Agreement shall be binding upon, and inure to the benefit of, each of the Parties hereto and their related companies, affiliates, and permitted successors and assigns. For the avoidance of doubt, each of the related companies listed in the definition of "Licensee" above are subject to the rights and obligations under this Agreement.
- 10. Compliance with Laws.** Licensee will comply with all laws, rules, regulations and requirements of any governmental or administrative body that may be applicable to the design, manufacture, marketing, promotion, advertising, merchandising, publicity, packaging, labeling, distribution, import and export, shipment and sale of the Licensed Products.
- 11. No Waiver.** The failure of any Party at any time or times to demand strict performance by any other Party of any of the terms, covenants or conditions of this Agreement shall not be construed as a continuing waiver or relinquishment thereof, and any Party may at any time demand strict performance by any other Party of the terms, covenants and conditions of this Agreement.
- 12. Severability.** In the event that any provision(s) of this Agreement or the application of any such provision(s) is held by a tribunal of competent jurisdiction to be contrary to law, the remaining provisions of this Agreement shall remain in full force and effect and this Agreement shall be interpreted as if such invalid provision(s) were omitted.

- 13. Governing Law, Jurisdiction and Venue.** This Agreement shall be governed by and construed in accordance with English law, notwithstanding that body of law relating to conflicts of law. The Parties agree that any court action arising out of or in connection with this Agreement shall be brought in the courts located in London, England, which courts shall have exclusive jurisdiction over any such action, and each of the Parties hereto consents to the personal jurisdiction of, and waives any objection to venue in, such courts.
- 14. Courtesy Translation.** For the avoidance of doubt, in the event that a Courtesy Translation was also provided, the English-language version of the Agreement shall govern in each and every respect and, in case of any discrepancy between the Courtesy Translation and the English-language version, the English-language version shall control. In no event shall any term or condition of the Courtesy Translation survive the termination or expiration of the Agreement.
- 15. Trade Laws and Regulations.** Each Party to this Agreement will comply with all applicable trade controls laws and regulations. The Parties acknowledge that Licensed Marks and Marketing Materials (together, the "Licensed Materials") provided by INVISTA under this Agreement are subject to U.S. Export Administration Regulations ("EAR").

Licensee represents and warrants to INVISTA that:

- a. Licensee will export, re-export, transfer and use Licensed Materials and any product into which Licensed Materials have been incorporated by Licensee in full compliance with all applicable trade control laws and regulations; and
- b. the supply of Licensed Materials to Licensee under this Agreement and any subsequent supply by the Licensee to a third party of Licensed Materials or products into which License Materials have been incorporated by Licensee shall not place INVISTA or any of its parent or affiliated companies in breach of any applicable trade controls laws and regulations.

INVISTA is not required to take, and is not required to refrain from taking, any action that is or would be impermissible or penalized under any applicable laws on the part of INVISTA or any of its parent or affiliated companies.

Licensee shall indemnify INVISTA and its parent or affiliated companies against any losses, liabilities, damages, costs (including legal fees) and expenses incurred by or awarded against INVISTA or any of its parent or affiliated companies as a result of or in connection with a breach of this clause.

- 16. Execution and Effective Date.** This Agreement may be executed in one or more counterparts, each of which shall be deemed an original. This Agreement may also be executed online using electronic forms of assent. The Agreement is not effective until executed by all Parties.
- 17. Entire Agreement.** This Agreement constitutes the entire Agreement between the Parties with respect to the subject matter hereof and supersedes all prior negotiations and agreements, whether written or oral, relating to such subject matter. Except as required by compliance with Trade Laws and Regulations, this Agreement may not be altered, amended, modified, or otherwise changed in any respect except by an instrument in writing duly executed by authorized representatives of the Parties hereto.

OPTIONAL PROVISION

Use of Licensee's Marks By INVISTA. Licensee hereby grants to INVISTA and its affiliates a limited revocable, non-transferable, worldwide, non-exclusive license to use any Licensee brand name, supplied logo and photos, website links and marketing copy associated with the Licensed Products. Further, Licensee authorizes INVISTA (and its affiliates) to post links on INVISTA's (and its affiliates') website to the websites of Licensee, during the term of this Agreement.

Exhibit B
Brand Guides

Brand Guides for the INVISTA trademark(s) referenced in this agreement will be provided to the Licensee by an INVISTA representative. Licensee will ensure that the Marketing Material used for the promotion of Licensed Products is in compliance with INVISTA's Brand Guides. INVISTA may modify the Brand Guides from time to time in its complete and sole discretion.

Exhibit C
Quality Standards

Quality Standards will be provided to the Licensee by an INVISTA representative. Licensee will ensure that the Licensed Products comply with INVISTA's Quality Standards and will use the Licensed Marks in combination with Licensed Products and Marketing Material compliance with INVISTA's Brand Guides. INVISTA may modify the Quality Standards from time to time in its complete and sole discretion.

Exhibit D**Territory**

Afghanistan	Kuwait
Albania	Laos (People's Democratic Republic of)
Algeria	Macao
Andorra	Madagascar
Argentina	Malaysia
Australia	Mexico
Austria	Moldova (Rep)
Azerbaijan	Montenegro
Bangladesh	Morocco
Belize	New Zealand
Bosnia-Herzegovina	Nicaragua
Brazil	Norway
Cambodia (Ex-Kampuchea)	Pakistan
Canada	Panama
Chile	Peru
China	Philippines
Colombia	Poland
Costa Rica	Qatar
Croatia	Republic of North Macedonia
Dominican Republic	Saudi Arabia
Ecuador	Serbia (ex-Serbia & Montenegro)
Egypt	Singapore
El Salvador	Slovakia
Estonia	South Africa
European Union	South Korea / Republic of Korea
France	Spain
Germany	Switzerland
Guatemala	Taiwan
Honduras	Thailand
Hong Kong	Tunisia
Iceland	Turkey
India	Ukraine (except Crimea and Donbas regions)
Indonesia	United Arab Emirates
Ireland	United Kingdom
Israel	United States of America
Italy	Uruguay
Japan	Venezuela
Jordan	Vietnam
Kosovo	

Exhibit E
LICENSING FEE

1. **LICENSING FEE.** Licensee shall pay INVISTA a fee of US\$ 0 during the Term (“Licensing Fee”);
2. **PAYMENTS.** The Licensing Fee shall be due and payable to INVISTA within thirty (30) days after the an invoice is received from INVISTA. Fee(s) due hereunder shall be paid to INVISTA (or its designee), in U.S. Dollars, via wire transfer or Automated Clearing House (ACH) as follows (or as otherwise designated by INVISTA from time to time):

- a) For Licensing Fee generated from sales in the U.S., payment shall be made to INV Performance Materials, LLC at –

Bank of America
ABA# 026009593 for Wires, 111000012 for ACH
Account Number: 4451415457
Account Holder: INV Performance Materials, LLC
Account Name: INV Performance Materials, LLC
Description: Licensing Fee
Licensee Name: Kusumgar Limited
For any billing questions, please contact CORDURA@invista.com

- b) For Licensing Fee generated from sales outside the U.S., payment shall be made to INVISTA Textiles (U.K.) Limited, at –

Bank Name: Bank of America N.A.
Account Holder: INVISTA Textiles (U.K.) Limited
Bank Account Number: 65082134
IBAN: GB21BOFA16505065082134
Swift # BOFAGB22XXX
Account Currency: USD
Branch: London - 6008
Description: Licensing Fee
Licensee Name: Kusumgar Limited
For any billing questions, please contact CORDURA@invista.com

Within five (5) business days after a payment is sent, Licensee shall send two (2) written copies of the wire transfer receipt to INVISTA, one to the INVISTA Marketing address identified in Exhibit C, Section 3 of the Agreement, and one to:

INV Performance Materials, LLC
Attention: Licensing Manager
4123 East 37th Street North
Wichita, Kansas 67220, USA
invistacashapps@invista.com

For sales of Licensed Products not made in U.S. Dollars, for the purposes of calculating Licensing Fee such sales shall be converted to U.S. Dollars using the applicable conversion rate published in the New York (U.S.) edition of The Wall Street Journal on the last business day of the calendar year quarter in which the sale occurred.

3. **ABSOLUTE OBLIGATION.** Licensee's obligation to pay Licensing Fee shall be a fixed and absolute obligation of LICENSEE, and Licensing Fee shall not be subject to any set-off by Licensee or any refund, recovery, or adjustment in any manner whatsoever, notwithstanding any termination or expiration of the Agreement.
4. **TAXES.** The Licensing Fee, and other amounts payable by or due from Licensee under the Agreement do not include any taxes, duties, fees, levies, penalties, or assessments of any jurisdiction that may be assessed or imposed upon the license granted under the Agreement or otherwise in connection with the transactions contemplated by the Agreement, including, but not limited to, sales, use, excise, value added, personal property, export, import, and withholding taxes, excluding only taxes based upon INVISTA's net income. Licensee shall directly pay any and all such taxes, duties, fees, levies, penalties, and assessments assessed against it, and Licensee shall promptly (but not later than within ten (10) days after notice from INVISTA in regards thereto) reimburse INVISTA for any and all such taxes, duties, fees, levies, penalties, and assessments payable or collectable by INVISTA. Further, Licensee shall pay all other amounts that Licensee does or may incur pursuant to the Agreement, including, without limitation, this Exhibit. Without limiting the foregoing, to the extent that Licensee (with or without permission or authority) withholds – as a result of any tax, duty, fee, levy, penalty, or assessment due from it – any portion or other amount from any payment owing to INVISTA hereunder, Licensee shall promptly provide INVISTA with a receipt or other official declaration supporting the amount withheld for such portion or other amount. Receipts should be sent to:

INV Performance Materials, LLC
Tax Department
Attention: Tax Director
4123 East 37th Street North
Wichita, KS 67220, USA

5. **LATE PAYMENTS AND INTEREST.** If any payment due hereunder is not timely paid, then Licensee shall pay interest on the amount owed at a rate of one and one-half percent (1.5%) per month (or the maximum rate allowed by law if lower) from the date such amount was due until it is paid. If it becomes necessary for INVISTA to undertake legal action to collect any such payment or interest, Licensee shall pay INVISTA's legal fees and expenses and costs of the action and related negotiations.
6. **SURVIVAL:** The provisions of this Exhibit shall survive any termination or expiration of the Agreement.

